



Highlights Report GBRMPA



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RESPONSES:
203 of 257

RESPONSE RATE:
79%

EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of $-/+$ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW ENGAGED IS YOUR TEAM?

EMPLOYEE ENGAGEMENT IS MORE THAN SIMPLY JOB SATISFACTION OR COMMITMENT TO AN ORGANISATION. IT IS THE EXTENT TO WHICH EMPLOYEES ARE MOTIVATED, INSPIRED AND ENABLED TO IMPROVE AN ORGANISATION'S OUTCOMES.

YOUR EMPLOYEE ENGAGEMENT INDEX SCORE		72	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
SAY	Overall, I am satisfied with my job	66	16 18	66%	-8 ↓	-8 ↓	-10 ↓	-8 ↓
	I am proud to work in my agency	73	18 9	73%	-8 ↓	-3	-10 ↓	-4
	I would recommend my agency as a good place to work	50	27 22	50%	-15 ↓	-19 ↓	-23 ↓	-17 ↓
	I believe strongly in the purpose and objectives of my agency	89	8	89%	+5 ↑	+5 ↑	0	+2
STAY	I feel a strong personal attachment to my agency	63	18 19	63%	-9 ↓	+2	-5 ↓	0
	I feel committed to my agency's goals	85	10	85%	0	+2	-1	+1
STRIVE	I suggest ideas to improve our way of doing things	95		95%	+1	+9 ↑	+5 ↑	+5 ↑
	I am happy to go the 'extra mile' at work when required	92		92%	-3	+1	0	+1
	I work beyond what is required in my job to help my agency achieve its objectives	87	10	87%	-2	+6 ↑	+5 ↑	+5 ↑
	My agency really inspires me to do my best work every day	49	31 20	49%	-7 ↓	-9 ↓	-13 ↓	-9 ↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



LEADERSHIP - IMMEDIATE SUPERVISOR



IMMEDIATE SUPERVISOR

THE IMMEDIATE SUPERVISOR SCORE ASSESSES HOW EMPLOYEES VIEW THE LEADERSHIP BEHAVIOURS OF THEIR IMMEDIATE SUPERVISOR IN LINE WITH THE *APS LEADERSHIP CAPABILITY FRAMEWORK*.

YOUR IMMEDIATE SUPERVISOR INDEX SCORE		72	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
Immediate Supervisor	My supervisor engages with staff on how to respond to future challenges	73	17 11	73%	0	-6 ↓	-6 ↓	-3
	My supervisor can deliver difficult advice whilst maintaining relationships	75	14 12	75%	+4	-4	-3	0
	My supervisor invites a range of views, including those different to their own	79	11 11	79%	+6 ↑	-3	-4	-1
	My supervisor encourages my team to regularly review and improve our work	77	15 9	77%	+2	-4	-3	-1
	My supervisor is invested in my development	75	13 13	75%	+9 ↑	-1	-1	+1
	My supervisor ensures that my workgroup delivers on what we are responsible for	82	13	82%	0	-5 ↓	-5 ↓	-3
Other similar questions								
	My supervisor provides me with helpful feedback to improve my performance	75	15 10	75%	+10 ↑	-3	-2	+2
	My supervisor actively ensures that everyone can be included in workplace activities	81	9 10	81%	-	-3	-2	0
KEY		AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR		AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR		Positive Neutral Negative 		

LEADERSHIP - SES MANAGER



SES MANAGER

THE SES MANAGER SCORE ASSESSES HOW EMPLOYEES VIEW THE LEADERSHIP BEHAVIOURS OF THEIR IMMEDIATE SES MANAGER IN LINE WITH THE APS LEADERSHIP CAPABILITY FRAMEWORK.

YOUR SES MANAGER LEADERSHIP INDEX SCORE	62	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
				-3	-7↓	-8↓	-6↓

SES Manager	My SES manager clearly articulates the direction and priorities for our area	59	18	23	59%	-2	-10↓	-10↓	-5↓
	My SES manager presents convincing arguments and persuades others towards an outcome	50	32	18	50%	-1	-12↓	-15↓	-13↓
	My SES manager promotes cooperation within and between agencies	62	25	13	62%	-1	-4	-7↓	-4
	My SES manager encourages innovation and creativity	57	22	21	57%	-2	-9↓	-10↓	-6↓
	My SES manager creates an environment that enables us to deliver our best	47	30	23	47%	-8↓	-18↓	-19↓	-14↓
	My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	69	18	13	69%	+1	-5↓	-7↓	-3

Other similar questions

All SES	In my agency, the SES work as a team	38	35	27	38%	+2	-16↓	-14↓	-12↓
	In my agency, the SES clearly articulate the direction and priorities for our agency	44	28	29	44%	-2	-19↓	-18↓	-14↓
	In my agency, communication between SES and other employees is effective	32	30	37	32%	-4	-21↓	-19↓	-17↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



COMMUNICATION AND CHANGE



COMMUNICATION

THE COMMUNICATION SCORE MEASURES COMMUNICATION AT THE INDIVIDUAL, GROUP AND AGENCY LEVEL.

CHANGE

EFFECTIVE COMMUNICATION IS AN IMPORTANT PART OF ANY CHANGE PROCESS. NOTE THESE QUESTIONS DO NOT CONTRIBUTE TO THE ABOVE INDEX SCORE.

YOUR COMMUNICATION INDEX SCORE 60		RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
				-2	-9 ↓	-9 ↓	-7 ↓










Communication	My supervisor communicates effectively	72	17	11	72%	-2	-9 ↓	-9 ↓	-6 ↓
	My SES manager communicates effectively	56	21	23	56%	-4	-13 ↓	-14 ↓	-10 ↓
	Internal communication within my agency is effective	35	29	35	35%	-5 ↓	-22 ↓	-22 ↓	-17 ↓

Other similar questions

Change	When changes occur, the impacts are communicated well within my workgroup	59	18	23	59%	-8 ↓	-10 ↓	-12 ↓	-9 ↓
	Staff are consulted about change at work	39	38	23	39%	-1	-11 ↓	-10 ↓	-7 ↓
	Change is managed well in my agency	21	32	47	21%	-10 ↓	-24 ↓	-22 ↓	-18 ↓

KEY	↑ AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR	↓ AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR	Positive Neutral Negative
			

WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My job gives me opportunities to utilise my skills		75%	-7↓	-4	-8↓	-6↓
I have a choice in deciding how I do my work		76%	+7↑	+12↑	0	+3
Where appropriate, I am able to take part in decisions that affect my job		64%	-2	-5↓	-11↓	-8↓
I am clear what my duties and responsibilities are		76%	+1	-4	-6↓	-3
I am satisfied with the recognition I receive for doing a good job		61%	-3	-6↓	-9↓	-6↓
I am fairly remunerated (e.g. salary, superannuation) for the work that I do		55%	-5↓	-5↓	-4	-6↓
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)		76%	+1	0	-5↓	-4
I am satisfied with the stability and security of my job		68%	-2	-12↓	-9↓	-7↓
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration		72%	-5↓	-6↓	-13↓	-11↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
I feel a strong personal attachment to the APS	<div style="display: flex; justify-content: space-between;"><div style="width: 49%; background-color: #004d00; color: white; text-align: center;">49</div><div style="width: 31%; background-color: #f0c000; color: black; text-align: center;">31</div><div style="width: 19%; background-color: #e91e63; color: white; text-align: center;">19</div></div>	49%	-1	-13 ↓	-6 ↓	-5 ↓
I understand how my role contributes to achieving an outcome for the Australian public	<div style="display: flex; justify-content: space-between;"><div style="width: 87%; background-color: #004d00; color: white; text-align: center;">87</div><div style="width: 7%; background-color: #e91e63; color: white; text-align: center;">7</div></div>	87%	0	-6 ↓	-7 ↓	-5 ↓
I believe strongly in the purpose and objectives of the APS	<div style="display: flex; justify-content: space-between;"><div style="width: 80%; background-color: #004d00; color: white; text-align: center;">80</div><div style="width: 15%; background-color: #f0c000; color: black; text-align: center;">15</div></div>	80%	+5 ↑	-5 ↓	-3	-2

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
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What best describes your current workload?

Well above capacity - too much work	<div style="width: 26%; background-color: #004d00;"></div>	26%	0	+3	+2	+1
Slightly above capacity - lots of work to do	<div style="width: 42%; background-color: #004d00;"></div>	42%	-1	+2	+3	+2
At capacity - about the right amount of work to do	<div style="width: 22%; background-color: #004d00;"></div>	22%	-3	-8 ↓	-8 ↓	-5 ↓
Slightly below capacity - available for more work	<div style="width: 8%; background-color: #004d00;"></div>	8%	+3	+2	+2	+2
Well below capacity - not enough work	<div style="width: 2%; background-color: #004d00;"></div>	2%	+1	0	+1	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



INCLUSION AND FLEXIBLE WORKING

	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	54	26	20	54%	-11↓	-25↓	-25↓	-21↓
My supervisor actively ensures that everyone can be included in workplace activities	81	9	10	81%	-	-3	-2	0
I receive the respect I deserve from my colleagues at work	78	18		78%	+4	-4	-3	-1

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
Do you currently access any of the following flexible working arrangements? [Multiple Response]						
Part time		11%	-1	-3	-4	-3
Flexible hours of work		34%	+1	+8↑	0	+5↑
Compressed work week		1%	0	-1	-1	-3
Job sharing		0%	-1	0	0	0
Working away from the office/working from home		62%	+9↑	+7↑	-6↓	-5↓
None of the above		24%	-5↓	-3	+6↑	+6↑

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.

YOUR ENABLING INNOVATION INDEX SCORE		63	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
Enabling innovation	I believe that one of my responsibilities is to continually look for new ways to improve the way we work	87	9	87%	-8 ↓	+5 ↑	+2	+5 ↑
	My immediate supervisor encourages me to come up with new or better ways of doing things	76	11 13	76%	+2	+3	0	+3
	People are recognised for coming up with new and innovative ways of working	47	34 18	47%	-5 ↓	-12 ↓	-12 ↓	-7 ↓
	My agency inspires me to come up with new or better ways of doing things	46	33 21	46%	+1	-6 ↓	-9 ↓	-6 ↓
	My agency recognises and supports the notion that failure is a part of innovation	34	38 28	34%	+8 ↑	-5 ↓	-6 ↓	-2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING SCORE PROVIDES A MEASURE OF THE PRACTICAL AND CULTURAL ELEMENTS THAT ALLOW FOR A SUSTAINABLE AND HEALTHY WORKING ENVIRONMENT.

YOUR WELLBEING POLICIES AND SUPPORT INDEX SCORE		64	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES	
Wellbeing policies and support	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	53	26	21	53%	-10 ↓	-11 ↓	-15 ↓	-12 ↓
	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	60	24	16	60%	-6 ↓	-4	-8 ↓	-5 ↓
	My agency does a good job of promoting health and wellbeing	53	27	20	53%	-6 ↓	-11 ↓	-14 ↓	-12 ↓
	I think my agency cares about my health and wellbeing	51	28	21	51%	-2	-11 ↓	-19 ↓	-16 ↓
	I believe my immediate supervisor cares about my health and wellbeing	87			87%	+6 ↑	+1	-1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR








Positive Neutral Negative











WELLBEING

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
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How often do you find your work stressful?

Always		6%	0	+1	+2	+2
Often		29%	0	+3	+5 	+3
Sometimes		48%	-3	-2	-2	-2
Rarely		15%	+1	-3	-5 	-3
Never		2%	+2	0	0	0

To what extent is your work emotionally demanding?

To a very large extent		9%	+2	+1	+3	+3
To a large extent		21%	0	+1	+3	+2
Somewhat		41%	-9 	+2	+2	+2
To a small extent		22%	+6 	-1	-3	-3
To a very small extent		7%	+1	-3	-5 	-4

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
I feel burned out by my work						
Strongly agree		13%	+1	+5	+5	+4
Agree		21%	-6	-3	-2	-2
Neither agree nor disagree		27%	-2	-5	-2	-2
Disagree		32%	+6	+3	0	+1
Strongly disagree		7%	+2	0	-1	-2
In general, would you say that your health is:						
Excellent		10%	-4	0	-1	-1
Very good		37%	-1	+3	+1	+2
Good		37%	+7	0	+1	+1
Fair		12%	-3	-3	-2	-2
Poor		4%	+2	+1	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR


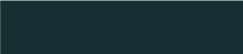





AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR






PERFORMANCE

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
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In the last month, please rate your workgroup's overall performance

Excellent		19%	-4	-8 ↓	-10 ↓	-8 ↓
Very good		61%	+4	+5 ↑	+6 ↑	+6 ↑
Average		16%	-1	+2	+3	+1
Below average		4%	+2	+2	+2	+1
Well below average		1%	0	0	0	0

In the last month, please rate your agency's success in meeting its goals and objectives

Excellent		11%	+2	-5 ↓	-7 ↓	-6 ↓
Very good		40%	-15 ↓	-14 ↓	-15 ↓	-11 ↓
Average		34%	+4	+10 ↑	+12 ↑	+10 ↑
Below average		11%	+7 ↑	+7 ↑	+8 ↑	+6 ↑
Well below average		3%	+1	+2	+2	+1

KEY











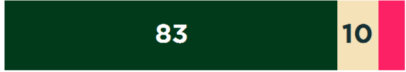





AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

PERFORMANCE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well		85%	+5 	+5 	+3	+4
My workgroup has the tools and resources we need to perform well		48%	0	-14 	-11 	-7 
The people in my workgroup use time and resources efficiently		74%	+2	-4	-5 	-3
My workgroup can readily adapt to new priorities and tasks		82%	+3	-3	-3	-1
The people in my workgroup cooperate to get the job done		83%	-1	-6 	-7 	-5 

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



RETENTION



EMPLOYEES WHO INDICATED THAT THEY WANTED TO LEAVE THEIR CURRENT POSITION AS SOON AS POSSIBLE OR WITHIN THE NEXT 12 MONTHS WERE ASKED WHAT THEIR PLANS WERE.

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
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Which of the following statements best reflects your current thoughts about working in your current position?

I want to leave my position as soon as possible		14%	+6	+5	+6	+4
I want to leave my position within the next 12 months		22%	+4	-1	0	0
I want to stay working in my position for the next one to two years		27%	-6	-10	-12	-11
I want to stay working in my position for at least the next three years		37%	-3	+7	+7	+6

What best describes your plans involved with leaving your current position?

I am planning to retire		3%	+1	-3	-2	-2
I am pursuing another position within my agency		21%	-4	-19	-4	+5
I am pursuing a position in another agency		33%	+2	+8	0	-9
I am pursuing work outside the APS		19%	-3	+6	0	+2
It is the end of my non-ongoing, casual or contracted employment		10%	+4	+6	+3	+3
Other		14%	-1	+2	+2	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

RETENTION



EMPLOYEES WERE ALSO ASKED FOR THE PRIMARY REASON BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE RESPONSE FROM A LIST OF ITEMS.

ONLY THE FIVE REASONS FOR LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
What is the primary reason behind your desire to leave your current position? (5 highest responses):					
Senior leadership is of a poor quality	18%	-	-	-	-
There is a lack of future career opportunities in my agency	16%	-	-	-	-
Other	12%	-	-	-	-
I am looking to further my skills in another area	8%	-	-	-	-
I am not satisfied with the work	6%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF DISCRIMINATION WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
During the last 12 months and in the course of your employment, have you experienced discrimination on the basis of your background or a personal characteristic?						
Yes		15%	-2	+5	+7	+6
No		85%	+2	-5	-7	-6
Did this discrimination occur in your current agency?						
Yes		100%	0	+9	+10	+12
No		0%	0	-9	-10	-12
Basis for the discrimination that you experienced (3 highest responses):						
Gender		40%	-	-	-	-
Other		33%	-	-	-	-
Race		23%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO PERCEIVED HARASSMENT OR BULLYING IN THE LAST 12 MONTHS WERE ASKED WHAT TYPE OF HARASSMENT OR BULLYING THEY EXPERIENCED. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE OPTIONS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

HARASSMENT AND BULLYING

RESPONSE SCALE

%

VARIANCE FROM 2021

VARIANCE FROM APS OVERALL

VARIANCE FROM SPECIALIST AGENCIES

VARIANCE FROM SMALL SIZED AGENCIES

During the last 12 months, have you been subjected to harassment or bullying in your current workplace?

Yes		16%	-3	+7	+8	+6
No		77%	+2	-8	-10	-8
Not sure		7%	+1	+2	+1	+2

Types of harassment or bullying experienced (3 highest responses):

Interference with work tasks (e.g. withholding needed information, undermining or sabotage)		59%	-	-	-	-
Deliberate exclusion from work-related activities		53%	-	-	-	-
Inappropriate and unfair application of work policies or rules (e.g. performance management, access to leave, access to learning and development)		41%	-	-	-	-

Did you report the harassment or bullying?

I reported the behaviour in accordance with my agency's policies and procedures		31%	-16	-2	+2	-2
It was reported by someone else		6%	+6	-1	+1	+1
I did not report the behaviour		63%	+10	+3	-2	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO INDICATED THAT THEY HAD WITNESSED POTENTIAL CORRUPT BEHAVIOUR WERE ASKED TO DESCRIBE THE BEHAVIOUR. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF CORRUPT BEHAVIOURS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES AND WITH RESULTS FOR THE APS OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
<p>Excluding behaviour reported to you as part of your duties, in the last 12 months have you witnessed another APS employee in your agency engaging in behaviour that you consider may be serious enough to be viewed as corruption?</p>						
Yes		13%	-2	+10	+10	+8
No		76%	+5	-15	-16	-12
Not sure		6%	-2	+2	+2	+1
Would prefer not to answer		6%	-1	+4	+4	+3
<p>Types of corrupt behaviours witnessed (3 highest responses):</p>						
Cronyism-preferential treatment of friends, such as appointing them to positions without proper regard to merit		80%	-	-	-	-
Acting (or failing to act) in the presence of an undisclosed conflict of interest		40%	-	-	-	-
Fraud, forgery or embezzlement		24%	-	-	-	-
<p>Did you report the potentially corrupt behaviour?</p>						
I reported the behaviour in accordance with my agency's policies and procedures		13%	-11	-7	-3	-1
It was reported by someone else		13%	-1	-3	0	-7
I did not report the behaviour		74%	+12	+10	+3	+8
<p>KEY</p>			AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR	AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR		

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
How do you describe your gender?						
Man or male		33%	+2	-4	-7 ↓	-4
Woman or female		61%	-1	+2	+5 ↑	+4
Non-binary		0%	0	0	0	0
I use a different term		0%	0	0	0	0
Prefer not to say		5%	-2	+2	+2	+1
Do you identify as an Australian Aboriginal and/or Torres Strait Islander person?						
Yes		7%	+1	+3	+5 ↑	+3
No		93%	-1	-3	-5 ↓	-3
Do you have an ongoing disability?						
Yes		6%	-2	-4	-3	-3
No		95%	+2	+4	+3	+3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
Do you have carer responsibilities?						
Yes		49%	+2	+7	+8	+7
No		51%	-2	-7	-8	-7
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQ+)?						
Yes		2%	-1	-6	-7	-7
No		98%	+1	+6	+7	+7
In which country were you born?						
Australia		85%	+1	+8	+9	+8
Other country		15%	-1	-8	-9	-8
Do you speak a language other than English at home?						
No, English only		93%	-1	+13	+12	+9
Yes, other		7%	+1	-13	-12	-9

KEY




AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

TIME TO TAKE ACTION

 **CELEBRATE**


What things do we do well?

THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.

 **INVESTIGATE FURTHER WITH OUR TEAMS**

Are there any other opportunities coming out of the results that we want to explore further?

HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?

 **OPPORTUNITIES**

Areas we need to focus on and turn into action plans:

WHAT ARE THE KEY THINGS WE NEED TO IMPROVE TO MAKE WORKING HERE BETTER?

 **USE THIS PAGE TO START YOUR LOCAL ACTION PLANS**

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

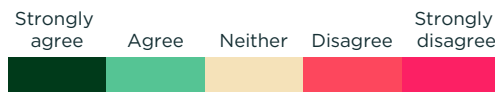
PRIORITISE 3 AREAS TO TAKE FORWARD

	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



$$\frac{\text{number of respondents who answered the question}}{\text{number of respondents who answered the question}} = \% \text{ POSITIVE}$$

ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.